

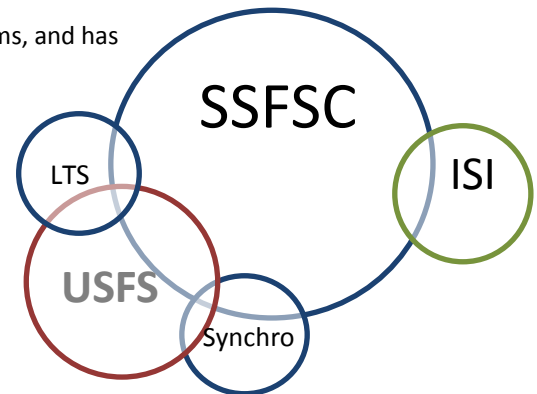
## HIGH LEVEL VIEW OF RINK MANAGEMENT AND USER GROUPS

- The rinks are owned and managed by the City of Saratoga Springs.
- There are several “user groups” that contract with the City to use the ice.
- “Public” (below) is managed by the City.



## SSFSC OFFERS

- SSFSC offers ISI and USFS memberships, Learn to Skate programs, and has several competitive Synchronized Ice Skating teams
- ISI or USFS is required for competitions (which one depends on the competition) and for insurance purposes
- Skater must belong to a club to belong to ISI or USFS

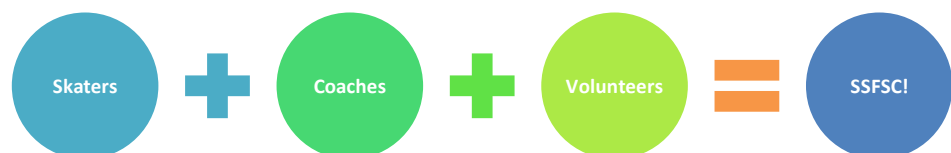


## CLUB VIABILITY



- \*SSFSC is managed by a Board of Directors
- \*SSFSC generates varying amounts of revenue from multiples sources
- Revenue allows the Club to pay the City for use of the ice

Skaters, coaches, and volunteers are the foundation of the Club!



NOTE: terms used above reflect common language versus actual organization names